



15th September 2008

2007/08 Year End Results
“A year of continued growth and diversification”

Tragus reports year end results for the twelve months to 25th May 2008

Tragus Group Limited (“Tragus”), one of the leading casual dining groups in the UK, announces its year end results for the twelve months to 25th May 2008.

Financial & Operational Highlights - Strong operational performance across the Group, benefitting from ongoing geographical diversity and attractive price points

- Turnover up 66.7% to £247.8m
- EBITDA up 56.2% to £44.0m
- Like-for-like sales for our key brands up 3.4%
- 36 new openings during the year including 13 Café Rouge, 14 Strada and 6 Bella Italia
- Cash return on investments (CROI) of 36.4%
- 269 restaurants operated at the end of May 2008
- London tourism still delivering strong demand for our brands

Strategic Highlights

- The number of Strada restaurants grown by 30% since acquisition
- Tragus brands now operating successfully in all 4 UK Center Parcs locations
- Huxleys, our new British brasserie concept, successfully opened in Heathrow T5
- The Group is now diversified across the Italian and French casual dining sectors along with a distribution across the whole of the UK

Financial Highlights

Year Ended	2008	2007	2006
	£000	£000	£000
Total Turnover	247,838	148,704	129,541
Site EBITDA	58,204	37,512	29,987
Central Costs	(14,165)	(9,311)	(7,982)
EBITDA (pre exc. items)	44,039	28,201	22,005

Note: 2007 figures are for Tragus excluding Strada as this acquisition took place at the start of the financial year 2008. The above results are based on the unaudited financial statements of Tragus Group Limited, Tragus Group Holdings Limited, and MA Potters Limited and are presented on a UK GAAP basis. EBITDA figures are stated after pre-opening costs.

Outlook

The current year has started reasonably given the pressures on consumer spend. The generally adverse weather conditions have benefited high street and leisure park locations but hampered alfresco dining.

- Strong pipeline of sites for FY09 and FY10 with circa 20 new openings planned during FY09, the majority of which will be Café Rouge and Strada brands, including:
 - *Café Rouge: Bristol, Liverpool, Central London and Gatwick Airport*
 - *Bella Italia: Sheffield and Southport*
 - *Strada: Manchester, Leeds and Stratford*
- Continued strong demand for all our brands, as consumers look for value and quality of experience
- Ongoing brand development with innovative new dishes, new menu designs and enhanced favourites
- Inflationary cost pressures on food and drink mitigated over the period through re-tendering of contracts and modification of menus

Graham Turner, Tragus Chief Executive Officer, commented:

“This has been a year of ongoing growth for our Group despite a more difficult economic backdrop and pressure on input costs. We are pleased to be working with both BAA and Center Parcs to enhance our portfolio. We are looking forward to further organic growth through all three key brands whilst focusing on growing Strada and Cafe Rouge across the UK. Our diverse portfolio across the UK provides a wide choice of casual dining for the consumer, leaving us well positioned to meet the tightening economic UK outlook.”

Enquiries:

Tragus 020 7121 3232
Graham Turner
Chief Executive Officer

Brunswick Group 020 7404 5959
Fiona Antcliffe / Laura Cummings / Charlotte Kenyon

Chief Executive's Review

The year under review has been one of considerable development for Tragus. At the end of May 2007, the Group bought Strada and Belgo, a group that was then 55 restaurants which we have grown to 70 during the year. At the same time, Tragus has successfully driven returns in the existing portfolio as well as developing its new British concept, Huxleys, to complement the current brands. A total of thirty six new restaurants were opened in the twelve months to 25th May 2008, including 13 Café Rouge, 14 Strada and 6 Bella Italia restaurants. The growth in number of restaurants included eight restaurants in Center Parcs across their four UK sites on a concession basis.

Total turnover grew by 66.7% driven by the acquisition of Strada, ongoing enhancements across the estate including strengthening our consumer offer and an ongoing focus on service along with further growth of our portfolio. Like-for-like sales in our key brands increased by 3.4% driven by the service and quality initiatives and reflecting the strength of our brands in a more challenging consumer environment.

Café Rouge

The Café Rouge group of restaurants continued to deliver a good performance, both in sales from existing sites and new operations. Revenue rose by 14.7% with thirteen new Café Rouge sites opened in the period, including Durham, Sevenoaks, St Katharine Docks and Ruislip. We continue to see considerable growth opportunities in the UK.

Bella Italia

The Bella Italia brand has continued to perform exceptionally well, with 20.6% growth in turnover in the period and six new Bella Italia's opened including restaurants in Norwich, Croydon and Manchester Arndale. We will continue to seek out appropriate growth opportunities for this well established Italian brand.

Strada

The Strada brand performed well over the year with a 39.4% increase in total turnover driven by fourteen new openings including restaurants in Wilmslow, Henley, Lakeside and Oxford. This further increases the national coverage of this brand, our premium mid-market Italian offering.

Cash Return on Investments (CROI)

The successful investment into growing the estate has continued with an average CROI of 36.4% in the new sites opened during the last three years and trading for more than 6 months. For sites that have not reached profit conversion maturity a best view has been taken as to performance for the full year. This figure is calculated as site EBITDA divided by capital invested and excludes sites where the brand is one in development.

Ends

Notes to Editors

Tragus www.tragusgroup.com

Tragus Group Limited ("Tragus") is one of the largest casual dining restaurant chain operators in the UK, with over 260 sites across the country serving over 20 million meals every year. Tragus operates primarily under the Café Rouge, Bella Italia and Strada formats in the UK.

Café Rouge (103 sites), www.caferouge.co.uk

Café Rouge is the UK's only established national French restaurant brand, with sites designed to provide the look and feel of a classic Parisian bistro and a menu that includes steak frites, moules and tarte tatin. Café Rouge is predominantly a high street brand but it also operates successfully within a retail and concessionary environment.

Strada (65 Sites), www.strada.co.uk,

Strada is a group of contemporary Italian restaurants located on the high street serving good quality, simple, freshly prepared dishes using the finest seasonal produce. The menu offers hand stretched pizzas, pastas, risotto and grilled meat and fish dishes.

Bella Italia (77 sites), www.bellaitalia.co.uk

Bella Italia is an all-day Italian trattoria with a rustic ambience. Its restaurants are in prime locations predominantly on the high street but it also operates from leisure park sites. In addition to classic pizzas and pasta its broad menu also includes a range of grill main courses, sandwiches and salads.

Brasseries (24 sites)

Tragus also operates 24 brasseries under the brands Huxleys, Belgo, Amalfi, Oriel, Potters and Ortega.

Unaudited accounts

The above results are based on the unaudited financial statements of Tragus Group Limited, Tragus Group Holdings Limited, and MA Potters Limited and are presented on a UK GAAP basis.

NB Number of restaurants as at 25th May 2008.